

CORPORATE RISK REGISTER

August 2018

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Purpose

The following document is the Corporate Risk Register for Cleveland Fire Authority. This details the strategic risks facing the Authority in achieving its vision and strategic goals.

In order to identify the all of the strategic risks facing Cleveland Fire Authority the contents of this document should be considered alongside the Cleveland Community Risk Register that is produces and maintained by the Local Resilience Forum in conjunction with partners agencies within the Cleveland Area and the National Risk Register.

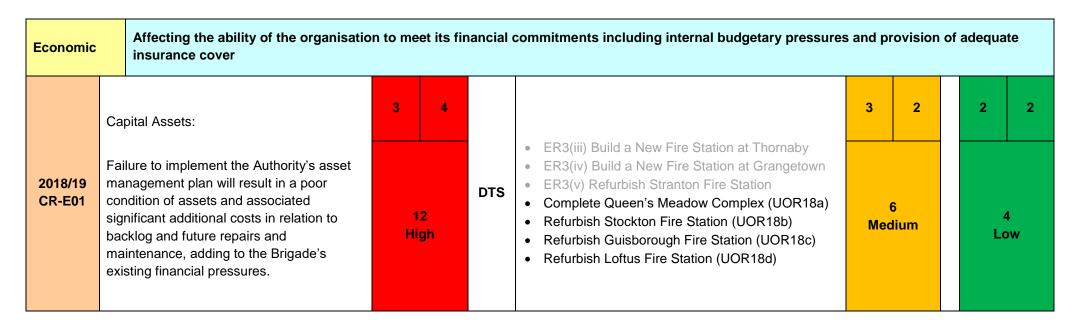
The Corporate Risk Register details contains the risks and associated mitigating actions specific to Cleveland Fire Authority.

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Business Objectives		Corporate Risk Register			Completed By:		Head of Risk and Performance August 2018				
Risk No. Risk		Impact	rikelihood	f Risk Fead	Risk Control Measures		Rikelihood Likelihood	smen	t of Risk	Likelihood	
			Original Risk					Current Risk		Residual	
Political		Associated with the failure to deli	ver eithe	er local	or cent	ral government policy					
2018/19 CR-PO1	Efficien Failure efficien may res	d Rescue Reform Program: cy and Collaboration: to address the Government's cy and collaboration reform agenda sult in lost opportunities to deliver st efficient, effective and sustainable s.		3 gh	CFO	 Establish future strategy for collaborative work with NEAS, depending on outcomes from above trial by Mar 2017 Thornaby Fire Station: Collaboration with Cleveland Police Redcar Fire Station: Collaboration with Coastguard Incident Command Unit: Collaboration with Cleveland Police (UOR7) Welfare Unit: Collaboration with Cleveland Police Drones: Collaboration (deferred) Emergency Medical Responder Scheme: Collaboration with NEAS and NEFRS (UOR 8) ESMCP: Collaboration with NEFRS (UOR 9) Community Safety Services: Collaboration with Cleveland Police & LAs Tackling Vulnerability/Building Resilience: Collaboration with NHS Fleet Workshops: Collaboration with Police Fleet Workshops: Collaboration with NEAS Integrated Community Safety Teams with Police PCC Information Sharing Establishment of Joint Collaboration group with 		6 dium			2 ow

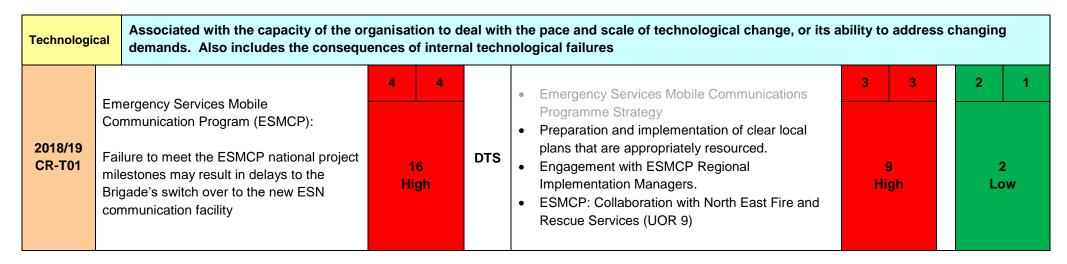
				 Cleveland Police Explore collaborative arrangements for training and development (UOR14) Explore collaborative arrangements for sharing / integrating support services (UOR15) Explore collaborative arrangements for sharing estates (UOR16) Explore collaborative arrangements for ICT Strategies and solutions (UOR17) Fleet Maintenance – Collaboration with Cleveland Police (UOR28) 				
2018/19 CR-PO2	Fire and Rescue Reform Program: Accountability and Transparency: Failure to address the Government's accountability and transparency reform programme may result in lost opportunities to deliver the most efficient, effective and sustainable services and reputational damage.	3 3 9 High	CFO	 Performance framework including professional standards Community engagement Integrate Assurance and Performance Frameworks Review content of External website 	,	3 9 gh	2 Lo	1 2 ow
2018/19 CR-PO3	Fire and Rescue Reform Program: Workforce Reform: Failure to address the Government's workforce reform programme may result in lost opportunities to deliver the most efficient, effective and sustainable services and reputational damage.	3 3 9 High	CFO	 Workforce strategy including staff engagement; equality and diversity; workforce and succession planning; leadership and management (PIW3) Values – organisational and personal including code of ethics Apprenticeships (PIW8) 		3 9 gh	2 Lo	1 2 pw

reviews involving the fire sector may impact on the reputation and public confidence of Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently and effectively. This is a confidence of Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently and effectively. This is a confidence of Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently and effectively. This is a confidence of CFO High This is a confidence of Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently and effectively. This is a confidence of CFO High This is a confidence of Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently and effectively. This is a confidence of CFO High This is a confidence of CPO High T	2018/19 CR-PO4	Cleveland Fire Brigade thus preventing the Brigade in discharging its duties efficiently	. —	CFO	 Impact review 'The Kerslake Report: An Independent Review into the Preparedness for, and Emergency Response to, the Manchester Arena attack on 22nd May 2017' Impact review 'Statutory Inspection of Avon 		
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2018/19 CR-E02	increases the introduction of new	4 4 16 High	DCS	 OD15 Efficiency Plan Revenue Budget 2017/18 ER1 Implementation of Emergency Response Industrial and Commercial Strategy ER3(iii) Build a New Fire Station at Thornaby ER3(iv) Build a New Fire Station at Grangetown ER3(v) Refurbish Stranton Fire Station ER9 Prepare for the Introduction of Retained Duty System Arrangements for the Second Fire Station at Thornaby and Grangetown Fire Stations (Deferred) Development, approval and implementation of CIRMP 2018-22 Review Medium Term Financial Strategy Complete Queen's Meadow Complex (UOR18a) Refurbish Stockton Fire Station (UOR18b) Refurbish Guisborough Fire Station (UOR18c) Refurbish Loftus Fire Station (UOR18d) Prepare for the implementation of the outcomes of the Control Room review (UOR3) Implement alternative staffing model for the Incident command Unit (UOR4) 	4 3 12 High	3 9 Hig	
				Prepare for the implementation of the outcomes of the Control Room review (UOR3)			

Social		Relating to the effects of changes in demographic, residential or socio-economic trends on the organisation's ability to deliver its objectives									
2018/19 CR-S01	within o	ability: ses in the levels of vulnerabilities our communities may result in sed service demand.	4 1 His		АМР	 Tackling Vulnerability/Increasing Resilience Produce annual Community Risk profile Develop Information sharing protocols for sharing VP Information Review and update Safeguarding procedures (SSC15) Review Community Safety Strategy (SSC10) Develop Community Health Strategy (SSC9) Develop Safer Homes Strategy 	3 2 6 Medium		2	4 -ow	
2018/19 CR-S02	Better require	unity Engagement: understanding of community ments may result in improved provision.	3 3 9 High		АМР	 Develop and Implement Community engagement strategy (SSC5) Conduct stakeholder consultation on CIRMP 2018-22 	3 3 9 High		2 1 2 Low		



Risk 2018/19 CR-L01	The Policing and Crime Act: Failure to address the statutory requirements of the Policing and Crime Act may result in lost opportunities to deliver the most efficient, effective and sustainable services.	4 3	CFO	 Thornaby Fire Station: Collaboration with Cleveland Police Redcar Fire Station: Collaboration with Coastguard Incident Command Unit: Collaboration with Cleveland Police Welfare Unit: Collaboration with Cleveland Police Drones: Collaboration with Cleveland Police Emergency Medical Responder Scheme: Collaboration with NEAS and NEFRS ESMCP: Collaboration with NEFRS Community Safety Services: Collaboration with Cleveland Police Tackling Vulnerability/Building Resilience: Collaboration with NHS Fleet Workshops: Collaboration with Police Procurement of ICT System using police framework PCC Information Sharing Integrated Community Safety Teams with Police 	4 Med	2 L	2 ow
Risk 2018/19 CR-L02	General Data Protection Regulations: Failure to comply with GDPR legislation may lead to severe financial penalties	4 3	DTS	 Key personnel to undertake GDPR training Undertake GDPR gap analysis and produce remedial action plan Nominate a GDPR Data Protection Officer Review Information Governance Framework to ensure GDPR compliance Review all third party contracts and service providers for GDPR compliance Document legal basis for processing each category of personal data Review Privacy Notices Provide awareness training to all staff Update policy and procedures to achieve and demonstrate compliance with GDPR (UOR10) 	3 6 Medi	L L	4 ow

Environmental	Relating to the environmental consequences of progressing the organisation's strategic objectives, e.g. Pollution and emissions									
Competitive	Affecting the competitiveness of the service, in terms of cost and quality, including its abil	lity to deliver best value								
		,								
Customer	Associated with failure to meet the current and changing needs and expectations of the co	ommunity								
	New and Emerging Risks									
	Redundant and Deleted Risks									

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Definitions

Original Risk: Original assessed level of risk when item was identified and included within the risk register

Current Risk: Risk level at time of review taking into account the number and extent that the risk control measures have been implemented

Target Risk: Anticipated risk level when all identified risk control measures have been implemented successfully

Key

Grey Text: Actions that have been completed and implemented successfully

Black Text: Actions that are in process of implementation or still to be implemented