## Ethnicity Pay Gap Report 2024

Cleveland Fire Brigade is firmly committed to reporting on 'Ethnicity Pay Gap'. Although not mandatory, we aim to continue to voluntarily report to demonstrate, as part of our wider equality, diversity and inclusion strategy, that we will ensure fairness and equality in our workplace.

Here in Cleveland Fire Brigade, we firmly believe that this is the right thing to do, and we will ensure that we will do everything we can to address any disparities in the diversity of our workforce and will strive to remove any barriers to the recruitment and retention of those under-represented groups.

We continue our work on creating and maintaining a workplace which is fair and more inclusive; a place where everyone feels welcome and able to be their best; and one which makes Cleveland Fire Brigade truly an employer of choice.

Ethnicity pay reporting is an important part of being a transparent organisation. The data contained within this report, shows that we pay our employees according to their role, regardless of gender or ethnicity.

We do acknowledge that we still have more work to do to improve under representation of minority ethnic groups across the whole of the workforce. Increasing the diversity profile of our staff is one of our strategic priorities over the next four years, as set out within our Culture & People Plan 2022-2026.

We are working hard to better understand, and where possible eliminate or reduce barriers to attracting, recruiting and retaining people from culturally diverse backgrounds with the aim of building a workforce which better reflects the communities we serve. Having a diverse workforce will enable us to better understand our community's needs, allow us to think in new and different ways and to approach problems differently and help us to improve our services.

We are proactively seeking opportunities to encourage cultural diversity at all levels and are working towards closing the ethnicity gap through positive targeted action beginning with our recruitment processes and ensuring that our policies provide equality of opportunity for all.

While the data presented in this report is a snapshot of the Brigade as of 31<sup>st</sup> March 2024, we would also like to share some of the activities that we have already started to put in place to address underrepresentation here in Cleveland Fire Brigade.

# **Our Community**

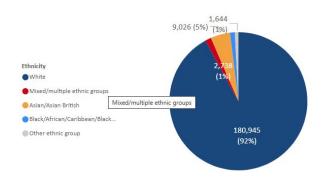
Cleveland is an area in the Northeast of England and incorporates the authorities of Hartlepool, Middlesbrough, Redcar and Cleveland and Stockton-on-Tees.



The population within the Cleveland Fire Authority area is 579,300\* (\* ONS Mid-Term Estimates 2022)

Our latest community profile information tells us the following facts about the ethnicity within the Teesside area compared with that across England and Wales. The population identifying as an ethnic minority group are:





# **Our Profile**

It is not mandatory for our staff to share personal data regarding their ethnicity with us, so this means we might not always have the entire picture. We do encourage all our staff to feel safe and comfortable to share their data with us and this is reflected in the increase in the number of our people who have shared their ethnicity information with us.

Gathering this data is important because the more accurate picture we have the more powerful reports like this are and the more meaningful our interventions can be.

Ethnicity pay reporting requires our organisation to make calculations based on employee ethnicity. This is established by using our existing Human Resources and Payroll records. Our Human Resource management system enables us to capture and extract a range of key personnel information including data regarding ethnicity. The system has a 'self-service' element that allows staff to update their personnel details at any time as well as our Human Resources team carrying out an annual update; meaning that we can be confident that our records are as up-to-date and as accurate as possible.

We also have a bespoke Community and Workforce Profile tool which allows us to easily view our staff profile across the nine equality protected characteristics. At the touch of a button, we can change this view to that of our local communities and see the demographics of people who live in those areas. This is an invaluable tool to help us better target our recruitment campaigns to areas which have underrepresented groups.

Due to the reporting of ethnicity pay gap figures being voluntary, there are no national average figures reported to benchmark our ethnicity pay gap. However, annual figures published by the Home Office relating to Fire and Rescue Service workforce diversity data suggests that across all fire services 6% of staff are from an ethnic minority group.

Understanding the diversity of our workforce is important to us in ensuring that we create the most representative workforce to deliver services. Due to the reporting requirements and provisions, Cleveland Fire Brigade can only report the ethnicity pay gap for staff who declare their ethnicity.

Our workforce is spread across various sites and fire stations in Teesside and comprises of 536 employees as of 31st March 2024. Only 1.1% (6) of our staff have not shared their ethnicity data with us.

From those that have shared their ethnicity data:

95.6% (512) White British 1.3% (7) White other 1.5% (8) Mixed 0.4% (2) Asian 0.2% (1) Black These figures indicate that there has been an increase of 0.4% in our employees identifying as 'White Other' and 0.6% identifying as 'Mixed' since 2023. However, we have had a reduction of 0.5% within our employees identifying as 'White British'. There has also been a reduction of 0.6% of the workforce who have not shared their ethnicity.

We know we still have work to do to create a workforce which better reflects our local communities. We hope that our 'ethnicity picture' will change and continue to grow.

#### How we calculate the pay gap

We have calculated our ethnicity pay gap using the same methodology set out in the Government regulations for calculating our gender pay gap. We have used the statutory guidance from the government website updated on 9th January 2024.

Ethnicity pay reporting involves carrying out six calculations that show the difference between the average earnings of White and Mixed, Asian and Black people in our organisation; it does not involve publishing individual employee data. Whilst reporting on the Ethnicity Pay Gap is not mandatory, Cleveland Fire Brigade believes that as an organisation we should voluntarily compile ethnicity pay reports as part of our approach to improve inclusion and tackle any inequality in the workplace.

We can use these results to assess:

- The levels of ethnicity equality in our workplace
- The balance of different ethnic groups at different levels
- How effectively skills are being maximised and rewarded

The challenge in all organisations is to eliminate any Ethnicity Pay Gap.

### **Ethnicity Pay Gap**

The ethnicity pay gap is calculated by comparing the average pay of white employees and ethnic minority employees in an organisation, regardless of the roles they do. This is not the same as equal pay which is a measure of the pay of white and ethnic minority employees who do the same or similar work.

#### How we measure

We pay people the same rate for doing the same job. We have a clear job evaluation process and grading system which allows for roles to be paid equally.

Cleveland Fire Brigade pay staff in accordance with nationally agreed terms and conditions and is satisfied that it is paying the same salary to roles of equivalent value across all staff groups. The ethnicity pay gap is the percentage difference in the average hourly rate of pay of white and ethnic minority employees. We look at both the mean and the median measures when calculating the ethnicity pay gap.

## Mean

The mean difference is the difference in average hourly pay; adding all pay rates together and dividing by the total number of people.

# Median

The median difference is the difference in hourly pay between the middle paid employee from a White background and a middle paid Ethnic Minority employee

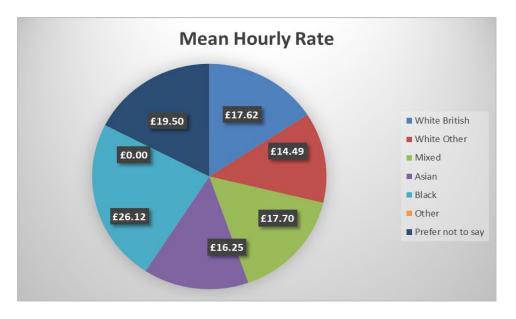
The median is the most representative measure of an 'average' employee as it negates high and low outliers in a data set that would normally skew the mean.

## Mean Ethnicity Pay Gap

This is the difference between the mean (or average) hourly rate of pay of full pay relevant employees who have identified as being in different ethnic groups. The pay gap has been calculated using White British as the comparator.

For mean hourly pay there are different results depending upon Ethnic Group, for example there are negative pay gaps of 17.8% for those staff who have identified as White other and negative gap of 7.8% for those staff identifying as Asian.

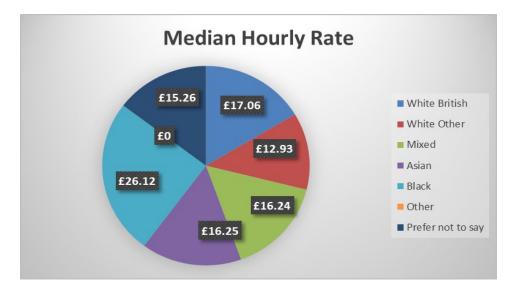
However, there are positive gaps of 48.2% for those identifying as Black, and 0.5% for those identifying as mixed.



# Median Ethnicity Pay Gap

The median is the middle value in a list of values sorted in ascending order from lowest to highest. It is the data value at which 50% of data values are above it and 50% of data values are below it. The pay gap has been calculated using White British as the comparator.

Similar to the Mean calculation, there are different results depending on ethnicity. For example, there are negative pay gaps of 24.2% for those staff who have identified White Other, 4.8% for those identifying as mixed and 4.7% for those identifying as Asian. However, there are positive gaps of 53.1% for those identifying as Black.



## What our data tells us

The overall ethnicity pay gap for Cleveland Fire Brigade is as follows:

	Mean	Hourly	Ethnicity	Median	Ethnicity
2023/2024	Rate		Pay Gap	<b>Hourly Rate</b>	Pay Gap
White British	£17.62			£17.06	
White Other	£14.49		-£3.13	£12.93	-£4.13
Mixed	£17.70		£0.08	£16.24	-£0.82
Asian	£16.25		-£1.37	£16.25	-£0.82
Black	£26.12		£8.50	£26.12	£9.05
Other	£0		£0.00	£0	£0.00
Prefer not to say	£19.50		£1.88	£15.26	-£1.80

# What do the Mean and Median ethnicity pay gap figures tell us?

The mean gives an overall indication of the size of the ethnicity pay gap in Cleveland Fire Brigade. A high mean ethnicity pay gap would indicate a payment system that disadvantages Ethnic Minorities.

Our results show that whilst there is a negative gap 17.8% for those staff who have identified as 'White Other', there is a positive gap of 48.2% for those identifying as 'Black'.

The median is used because the distribution of earnings is skewed, with more people earning lower salaries than higher salaries. When using the mean to calculate the average of a skewed distribution, it is highly influenced by those values at the upper end of the distribution and therefore may not be truly representative of the average earnings of a typical person. By taking the middle value of the data after sorting in ascending order, the median avoids this issue and is therefore considered a better indicator of typical "average" earnings.

Our results show that whilst there is a negative pay gap of 24.2% for those staff who have identified 'White Other', there is a positive gap of 53.1% for those identifying as 'Black'.

### Mean Bonus Ethnicity Pay Gap, Median Bonus Ethnicity Pay Gap and proportion receiving Bonus payments

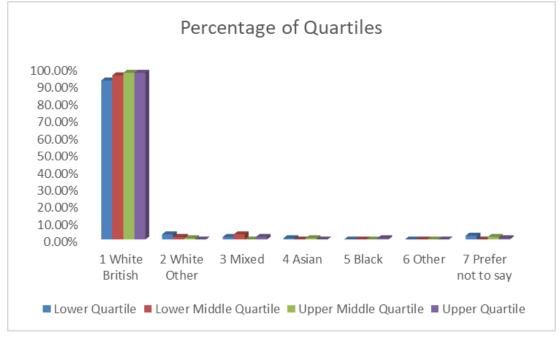
These three calculations measure the difference between the mean and median bonus pay paid to relevant employees.

Cleveland Fire Brigade expects that staff will perform to the highest level and therefore bonus payments and performance related pay enhancements do not form part of the Brigade's remuneration package for any staff. Continuous Professional Development (CPD) payments for those staff on Grey Book Terms and Conditions (Operational and Fire Control roles) are included in ordinary pay. For clarity, ordinary pay is defined as basic pay, shift premium pay, and pay for leave.

# Proportion of Ethnic Groups in each Quartile Band

This shows the proportions of full pay relevant employees by ethnicity in four quartile pay bands, which is done by dividing the workforce into four equal parts ranked in order from

the lowest hourly rate to the highest. This indicates the distribution of full pay relevant employees by ethnic group across the organisation.



#### What does this mean?

Whilst it is pleasing to report that there are positive pay gaps for those of our staff who have identified as 'Black' or 'Mixed', this is not the case for those who have identified as 'White Other' or 'Asian'. However, an ethnicity pay gap does not necessarily mean that we have acted inappropriately or discriminatorily.

We remain committed to improving the representation of people from ethnic minority backgrounds and acknowledge and understand the benefits of a truly diverse organisation. That is why it is so important for us to continue our efforts to diverse the workforce and also continue our focus of ensuring that everyone who works for us is given the opportunity to achieve their full potential.

### What are we doing?

The Brigade considers that reducing pay gaps through delivering balance in the representation of employees from all backgrounds remains challenging. Nevertheless, the Brigade is committed to fairness within the workplace and will continue to build on its solid foundations and have set out our priorities for the next four years within our Culture & People Plan 2022-2026.

## **Creating an Inclusive Culture**

Creating an inclusive culture starts with having the right values and behaviours in place. Together with the Code of Conduct, our Values and Ethical Behavioural Framework sets out those standards that uphold our organisational culture. Strong ethical behaviour will influence how our staff and those that use our services view us and the way in which we conduct our business. Cleveland Fire Brigades vision, mission and goals are built on having a safe and healthy workforce that is truly motivated and working together for a common and meaningful purpose.

Keeping people safe from harm and creating safer, stronger communities is not just about what we do (our technical competence) or what we know (our knowledge and experience), it is all underpinned by our culture (how we do things around here) which is made up of our systems, structures, working practices; all centre around our shared values.



We are clear that all of our people have a part to play in ensuring we always provide an inclusive environment.

Aligned to the Core Code of Ethics for Fire & Rescue Services (England), we believe that by living our values every minute of every day and demonstrating the behaviours set out in this framework, we can all contribute to developing our 'one vision, one team' approach and creating a constructive and supportive working culture that makes Cleveland Fire Brigade a great place to work

# What are we doing to improve ethnicity representation in our workforce?

The Brigade has in place an Equality Diversity and Inclusion strategy (part of the overarching Culture & People Plan 2022-2026) that supports our work on improving the diversity of our workforce, which in turn should help to address the ethnicity pay gap.

We have made significant investment in a review of our recruitment materials which we hope will support our approach to focused driven campaigns to attract those currently

underrepresented in our workforce. In addition, we are undertaking reviews of our internal selection processes to identify and address any potential barriers which may affect staff from underrepresented groups in seeking promotion.

All our staff are trained in equality, diversity and inclusion and unconscious bias, with an annual refresh for all staff. This training also forms part of our 'on-boarding' - an induction for all new employees.

We produce a range of fire and business safety literature in a number of languages, as well as offering all our public documents to be produced in different languages, ensuring that we can communicate our message to all the communities we serve.

We continue to be corporate members of the Asian Fire Service Association (AFSA). This enables us to access advice and support for our employees and our minority ethnic population

## Our current work includes:

• Forming partnerships with other organisations to develop bench-marking criteria and identify best practice

#### Attraction:

- Further developing our local community intelligence to identify any potential barriers to employment, busting myths and showcasing the Brigade and its work
- Developing our diversity performance indicators to identify and address any disproportionality across recruitment, retention and progression
- Continually reviewing the Recruitment and Selection policy and procedure to ensure it remains free from any discriminatory elements and ensuring that the process actively encourages and supports applicants from all sections of the workforce and the community we serve
- Using evaluation to inform future Positive Action campaigns encouraging applicants from all sections of the community to seek employment with the Brigade, and to bust any myths regarding traditional views about roles
- Working with our staff networks to identify and address any barriers to careers within the Fire Service
- Enhancing our employer brand and utilising advertising images that feature underrepresented groups

#### **Progression:**

- Continuing to develop our diversity performance indicators to identify and address any disproportionality across recruitment, retention and progression
- Continually reviewing the Recruitment and Selection policy and procedure to ensure it remains free from any discriminatory elements and ensuring that the process actively encourages and supports applicants from all sections of the workforce and the community we serve
- Using evaluation as a tool to inform future Positive Action campaigns

- Working alongside and empowering our staff networks to help the Brigade identify and address any barriers to staff progression
- Continue to rollout of our 'Development Gateway', which enables staff to apply for 'development beyond role'

Throughout these processes, the Brigade will work in partnership with the Trade Unions and staff networks, to ensure the processes are subject to scrutiny and challenge. By ensuring that equality is at the heart of our pay grading, recruitment, selection and development processes, the Brigade will ensure equality of pay and opportunity for all employees, as we seek to continue to have an engaged, high-quality workforce that is representative of our communities in all functions and at all levels of the organisation.

## Definitions

#### Employee

Employee is anyone with a contract of employment; workers and agency workers with a contract to do work or provide services; some self-employed people where they have to personally perform the work; police officers and the armed forces. More details about who counts as an employee can be found in the Ethnicity Pay Gap guide at: www.acas.org.uk/Ethnicitypay

#### Full-Pay relevant Employee

A full-pay relevant employee is any employee who is employed on the relevant date and who is paid their full basic pay. Employees who receive no pay at all during the relevant pay period are excluded from the ethnicity pay gap calculations.

#### **Relevant Date**

The relevant date is the key date that many of the details needed to carry out the calculations will come from. It is also the date from which the employer has one year to publish their ethnicity pay report. This will always be 31st March for specified public authorities where they have 250 or more employees, and 5th April for everyone else.

#### **Ordinary Pay**

Ordinary pay includes basic pay, allowances, pay for piecework, pay for leave, and shift allowances. It only includes money and excludes any benefits in kind. It does not include pay related to overtime, redundancy, termination, or pay in lieu.

#### **Bonus Pay**

Bonus pay includes anything that relates to profit sharing, performance, productivity, incentive and commission. Bonus pay does not include pay related to overtime, redundancy or termination of employment, or pay in lieu.

You can learn more about Ethnicity Pay reporting by visiting: <a href="http://www.acas.org.uk/Ethnicitypay">www.acas.org.uk/Ethnicitypay</a>

This report, in addition to other reports referenced, are published on the Brigade's external website at: <u>http://www.clevelandfire.gov.uk</u>

Copies of this report are available to all departments, fire stations, partner agencies, local equality organisations and any interested parties on request.

The report will be made available in other languages, large print, Braille, audio, etc. on request. Please contact our Communications Team using the details below, if you require information about this report in an alternative format.

Contact us at: Training and Administration Hub, Endeavour House, Queens Meadow Business Park, Hartlepool, TS25 5TH

Telephone Number: 01429 872311

Website: <u>www.clevelandfire.gov.uk</u>

# If you require this document in an alternative language, large print or Braille, please do not hesitate to contact us.

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