

Audit & Governance Committee
Forward Work Programme – 2025/26

Subject	Corporate Goals	Status	Lead Officer	27 Jun 2025	22 Aug 2025	21 Nov 2025	20 Feb 2026	Notes
FINANCE								
The 2024/25 Financial Report (including 2024/25 Statement of Accounts & Annual Governance Statement)	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer					
Progress Against Revenue & Capital Budgets 2025/26	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	HoF					
Treasury Management Strategy Review	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer					
AUDIT								
Internal Audit Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	ACFO-SPPR					
Internal Audit Outturn Report 2024/25	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer HBC					
Internal Audit Plan Report 2026/27	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer HBC					
Request for Declarations	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer					

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PERFORMANCE								
Organisational Performance & Efficiency Report	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly	HoRP	Q4 2024/25	Q1 2025/26	Q2 2025/26	Q3 2025/26	
Annual Statement of Assurance	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	ACFO-SPPR					
A & G Forward Work Programme	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	ACFO-SPPR					
RISK								
Corporate Risk Register	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly						
EXTERNAL AUDIT								
Audit Progress	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	HoIA					
Audit Strategy Memorandum	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					

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Auditor's Annual Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					
Audit Completion Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					
STANDARDS								
Business Report (As required)	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly	LAMO					
Review of Anti-Fraud and Anti-Corruption Strategy	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Annual	LAMO					

ACFO SPPR – Assistant Chief Officer Strategic Planning, People & Resources
LAMO - Legal Adviser/Monitoring Officer
EA - External Audit
HoF - Head of Finance
HoRP - Head of Risk & Performance