

**Audit & Governance Committee**  
**Forward Work Programme – 2026/27**

Subject	Corporate Goals	Status	Lead Officer	26 Jun 2026	21 Aug 2026	20 Nov 2026	19 Feb 2026	Notes
<b>FINANCE</b>								
The 2025/26 Financial Report (including 2025/26 Statement of Accounts & Annual Governance Statement)	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer					
Progress Against Revenue & Capital Budgets 2026/27	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	HoF					
Treasury Management Strategy Review	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	Treasurer					
<b>AUDIT</b>								
Internal Audit Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	ACFO-SPPR					
Internal Audit Outturn Report 2025/26	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer HBC					
Internal Audit Plan Report 2027/28	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer HBC					
Request for Declarations	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	Treasurer					

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<b>PERFORMANCE</b>								
Organisational Performance & Efficiency Report	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly	HoRP	Q4 2025/26	Q1 2026/27	Q2 2026/27	Q3 2026/27	
Annual Statement of Assurance	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	ACFO SPPR					
A & G Forward Work Programme	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	ACFO SPPR					
Review of Targets	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	ACFO SPPR					
Cultural Staff Survey Analysis	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Annual	ACCO SPPR					
<b>RISK</b>								
Corporate Risk Register	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly						

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<b>EXTERNAL AUDIT</b>								
Audit Progress	Safer, Stronger Communities and Efficient, Sustainable Resources	Quarterly	HolA					
Audit Strategy Memorandum	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					
Auditor's Annual Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					
Audit Completion Report	Safer, Stronger Communities and Efficient, Sustainable Resources	Annual	EA					
<b>STANDARDS</b>								
Business Report (As required)	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Quarterly	LAMO					
Review of Anti-Fraud and Anti-Corruption Strategy	Safer, Stronger Communities Efficient, Sustainable Resources Professional, Proud, Passionate, People	Annual	LAMO					

**ACFO SPPR – Assistant Chief Officer Strategic Planning, People & Resources**  
**LAMO - Legal Adviser/Monitoring Officer**

**EA - External Audit**  
**HoF - Head of Finance**  
**HoRP - Head of Risk & Performance**